Tom Rollauer

Deloitte & Touche LLP

Executive Director, Center for Regulatory Strategies

Deloitte.

Heightened regulatory expectations are driving recent surge in Compliance hiring at large financial institutions:

- Regulatory reform new regulations
- > Increased enforcement activity
- Compliance should be rated "Strong"

Compliance functions are facing critical challenges:

- Shortage of good compliance talent
- Demand for efficiency and quality
- Focus on data analytics and technology
- > Increased pressure on operating budgets

Timely actions to consider include:

- Drive staffing model through effective Compliance Risk Assessment process
- Leverage other control functions/develop compliance testing reliance standards
- Expand use of data analytics/technology
- > Enhance recruitment and retention efforts

Evaluate all talent sourcing options:

- > Potential re-allocation of internal staff
- Robust external recruitment program
- Independent contractors
- > Third-party managed services arrangement

This presentation contains general information only and Deloitte is not, by means of this presentation, rendering accounting, business, financial, investment, legal, tax, or other professional advice or services. This presentation is not a substitute for such professional advice or services, nor should it be used as a basis for any decision or action that may affect your business. Before making any decision or taking any action that may affect your business, you should consult a qualified professional advisor.

Deloitte shall not be responsible for any loss sustained by any person who relies on this presentation.

About Deloitte

Deloitte refers to one or more of Deloitte Touche Tohmatsu Limited, a UK private company limited by guarantee ("DTTL"), its network of member firms, and their related entities. DTTL and each of its member firms are legally separate and independent entities. DTTL (also referred to as "Deloitte Global") does not provide services to clients. Please see www.deloitte.com/about for a detailed description of DTTL and its member firms. Please see www.deloitte.com/us/about for a detailed description of the legal structure of Deloitte LLP and its subsidiaries. Certain services may not be available to attest clients under the rules and regulations of public accounting.