Bob Litterer

Shire Pharmaceuticals

Sr. Director Information Risk Management & Security





MISSION: Since Shire's formation just over 25 years ago, we remain true to our purpose to help people with life-altering conditions lead better lives.

BUSINESS: Shire focuses on five therapeutic areas:

• Neuroscience, Rare Diseases, Gastrointestinal, Internal Medicine and Regenerative Medicine.

PRESENCE: Shire is a fast-growing company with more than 5,300 employees. Shire products are marketed in over 50 countries worldwide, and have offices in over 29 countries.

KEY CHALLENGES AROUND GRC

- Driving awareness into Information Security and how it can be a business enabler
- Reducing the cost and efforts to comply with ever changing Compliance requirements
- Managing risk tolerances to acceptable levels so we can continue to innovate and compete in our business
- Creating a culture in Security that embraces the business we are in and does not perform Security for Security's sake
- Driving automation and efficiency into our work products through systems where resources are hard to come by
- Visibility to management of program improvement and value over time

HOW SHIRE PUT RISK & COMPLIANCE DECISIONS INTO CONSISTENT CONTEXT

- Used OCEG Redbook as framework for assessment, developed a comprehensive security maturity measurement solution, based on the 8 Universal Outcomes
- Used RSA Archer to provide integrated, comprehensive, and flexible tool
- Leveraged extensive GRC experience of partner OpenSky Corporation

BENEFITS SHIRE SEES FROM PUTTING RISK & COMPLIANCE DECISIONS INTO CONSISTENT CONTEXT

- Creates baseline for program maturity and compliance state
- Creates spotlight on areas for improvement as well as where we were doing well
- Assessment in platform (Archer) allows depth, flexibility, and ongoing review
- Provides ability to plan improvements and prioritize investment
- Improves security awareness and compliance
- Drives credibility into the program as well as demonstrates its depth.
- Lather, rinse, repeat for assessments: provides trending and showcases GRC value to the business.